

बिरसा मुंडा द्रायबल युनिवर्सिटी Birsa Munda Tribal University

राजपिपला, जि॰ नर्मदा Rajpipla, Dist. Narmda Established by Tribal Development Department, Govt. of Gujarat

School of Arts B.A. (English) Programme

Subject Code & Name: BA03SEENG2 TEAM BUILDING

Teaching and Evaluation Scheme:

Teaching Scheme				Examination Scheme Component Weightage (%)			
L	T	P	Total	TH	PWE	TH	PWE
2	-	-	2	50	00	50	00

Programme Name	B.A.
Semester	# U 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Course Code	BA03SEENG2
Course Title	Team Building
Course Content Type (Th./Pr.)	Theory
Course Credit	2
Sessions+ Lab. Per Week	2
Total Teaching/Lab. Hours	30 Hours
* 2 Laboratory = 1 Session	

Learning Objectives

- 1. To understand the conceptual foundations of team building, including definitions, characteristics, and the significance of team spirit
- 2. To explore the role of motivation and leadership in enhancing team effectiveness
- 3. To examine the structure and processes involved in building and managing successful teams
- 4. To identify challenges and obstacles in team performance and develop strategies to overcome them
- 5. To recognize the importance of team building in fostering creativity, trust, and a positive work culture

Prerequisites (if any)

Learning Outcomes

On the completion of this course, students will able to:

- 1. Define and explain core concepts related to team-building, including characteristics, motivation, and leadership
- 2. Describe and evaluate the structural and procedural aspects of effective team building
- 3. Analyze success factors and common challenges in team performance and development
- 4. Explain the role of team building in promoting creativity, learning, trust, and a healthy work environment
- 5. Apply team building strategies to enhance collaboration, collective ownership, and accountability in real-world organizational settings.



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	Detailed Contents	
UNIT	TOPIC/SUB-TOPIC	TEACHING HOURS
	TEAM BUILDING: CONCEPTUAL ISSUES	•
	A. Definition and characteristics of a team	
	B. Team spirit and collectivism	
T	C. Motivation and Leadership	15
1	D. Structure and Process of Team Building: Characteristics of	13
	successful team building, Effective team performance: issues and	
	challenges	
	E. Barriers to effective team Building	
	ACCOUNTABILITY OBSTACLES/PROBLEMS IN TEAM	. 15
II	BUILDING	
	A. Importance of Team Building	
	B. Creative and learning competence	
	C. Improvement of work culture	
	D. Building up of trust	
	E. Collective ownership	

Text Book(s)

NA

Reference Books

- 1. Alley, H. R. 2011. Becoming the supervisor: Achieving your company's mission and building your team. UK: Routledge.
- 2. Coyle, D. 2019. The culture code: The secrets of highly successful groups. London: RH Business Books.
- 3. M., V. J. 2001. Group model building: Facilitating team learning using system dynamics. Chichester: J. Wiley.
- 4. McChrystal, S. 2015. Team of teams: New rules of engagement for a complex world. USA: Portfolio Penguin.
- 5. McDaniel, A. 2013. The Young Professional's Guide to managing: Building, guiding, and motivating your team to achieve awesome results. USA: The Career Press.
- 6. Roefaro, M. 2011. Building the team from the inside out: A multi-dimensional view of leadership. United States: Waterside Publications.
- 7. Tjosvold, D. & Tjosvold, M. M. 2015. Building the team organization: How to open minds, resolve conflict, and ensure cooperation. Basingstoke, Hampshire: Palgrave Macmillan.

Web Resources

Required Software(s) (if any) Practical(s) (if any) Team Activity in a group.



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L:: Lecture, T:: Tutorial, P::Practical

CCE::Continuous and Comprehensive Evaluation

(CCE Theory includes Mid Semester Examination, Assignment, MCQ quizzes, Seminar, Reflective notes, class participation, case analysis and presentation, slip tests (announced/surprised), attendance etc. or any combination of these)

PWE::Practical Work Examination

(PWE includes Laboratory practical work, project work, viva simulation exercise work etc.)

SEE::Semester End Evaluation



